## **Worked Examples of Implementation of Provisions**

## **Example 1 – Reached the maximum point of scale prior to 2013** Anne is a Senior Executive Assistant who reached the maximum point of the scale (Scale B) in December 2010.

As Anne reached the maximum point of the scale prior to 2013 she is liable for the full deduction of 6 annual leave days and this will apply automatically unless Anne completes the <u>Alternative Option Form</u> by 30<sup>th</sup> April 2014. Should Anne not select an alternative option then Option 1 will apply and Anne's annual leave balance will be reduced by 2 days per leave year i.e. 2 days in the leave year 1<sup>st</sup> July 2013 to 30<sup>th</sup> June 2014, 2 days in the leave year 1<sup>st</sup> July 2014 to 30<sup>th</sup> June 2015 and 2 days in the leave year 1<sup>st</sup> July 2015 to 30<sup>th</sup> June 2015.

Alternatively, should Anne select Option 2, then a cash deduction from salary equivalent to the net value of 6 annual days leave will apply. This amounts to a deduction of  $\leq$ 31.38 per month. Deductions will commence on 1<sup>st</sup> May 2014 and will cease on 30<sup>th</sup> April 2015.

Alternatively, Anne could opt to select Option 3, which is a cash deduction from salary equivalent to the net value of one-half of the most recent increment, in which case deductions would amount to  $\leq 17.29$  per month. Again deductions would commence on  $1^{st}$  May 2014 and would cease on  $30^{th}$  April 2015.

### **Example 2A – Will reach the maximum point of scale in 2014 (before 1<sup>st</sup> July 2014)** Mary is a Senior Technical Officer who is currently on point 4 of the Senior Technical Officer Scale (Scale B). Mary's increment date is 1<sup>st</sup> June annually.

As Mary has not received any increment post the implementation of the HRA she will receive her next and final increment on 1<sup>st</sup> June 2014. As Mary will have reached the maximum point on the scale in 2014 she is liable for a deduction of 4 annual leave days and this will apply automatically unless Mary completes the <u>Alternative Option Form</u> by 30<sup>th</sup> April 2014. Should Mary not select an alternative option then Option 1 will apply and Mary's annual leave balance will be reduced by 2 days per leave year i.e. 2 days in the leave year 1<sup>st</sup> July 2014 to 30<sup>th</sup> June 2015 and 2 days in the leave year 1<sup>st</sup> July 2015 to 30<sup>th</sup> June 2015.

Alternatively, Mary can select Option 2, which is a cash deduction from salary equivalent to the net value of 4 annual days leave. This amounts to a deduction of  $\notin$ 29.93 per month. Deductions will commence on 1<sup>st</sup> June 2014 and will cease on 31<sup>st</sup> May 2015.

Alternatively, Mary may select Option 3, which is a cash deduction from salary equivalent to the net value of one-third of the most recent increment and therefore deductions will amount to  $\leq$ 13.58 per month. Deductions will commence on 1<sup>st</sup> June 2014 and will cease on 31<sup>st</sup> May 2015.

### **Example 2B** – Will reach the maximum point of scale in 2014 (after 1<sup>st</sup> July 2014) John is a Senior Library Assistant who is currently on point 11 of the Senior Library Assistant Scale (Scale B). John's increment date is 1<sup>st</sup> July annually.

John's previous increment was applied post the HRA on 1<sup>st</sup> July 2014 bringing him to point 11 of the scale. The next increment due on 1<sup>st</sup> July 2014 will be delayed by 3 months and will

now be applied on 1<sup>st</sup> October 2014. At that stage John will have reached the maximum point on the scale in 2014 and he is therefore liable for a deduction of 4 annual leave days and this will apply automatically unless John completes the <u>Alternative Option Form</u> by 30<sup>th</sup> April 2014. Should John not select an alternative option then Option 1 will apply and his annual leave balance will be reduced by 2 days per leave year i.e. 2 days in the leave year 1<sup>st</sup> July 2014 to 30<sup>th</sup> June 2015 and 2 days in the leave year 1<sup>st</sup> July 2015 to 30<sup>th</sup> June 2015.

Alternatively, John can select Option 2, which is a cash deduction from salary equivalent to the net value of 4 annual days leave. This amounts to a deduction of  $\pounds$ 20.92 per month. Deductions will commence on 1<sup>st</sup> October 2014 and will cease on 30<sup>th</sup> September 2015.

Alternatively, John can select Option 3, which is a cash deduction from salary equivalent to the net value of one-third of the most recent increment and therefore deductions will amount to  $\leq 11.52$  per month. Deductions will commence on 1<sup>st</sup> October 2014 and will cease on 30<sup>th</sup> September 2015.

### **Example 3 – Will reach the maximum point of scale in 2015** Joe is a Senior Postdoctoral Researcher who is currently on point 1 of the Senior Postdoctoral Researcher scale. Joe's increment date is 1<sup>st</sup> July annually.

Joe will move to point 2 of the scale on 1<sup>st</sup> July 2014, thereby receiving his next increment under the HRA. The next increment due on 1<sup>st</sup> July 2015 will be delayed by 3 months and will now be applied on 1<sup>st</sup> October 2015. At that stage Joe will have reached the maximum point of the scale in 2015 and he is therefore liable for a deduction of 2 annual leave days and this will apply automatically unless Joe completes the <u>Alternative Option Form</u> by 30<sup>th</sup> April 2014. Should Joe not select an alternative option then Option 1 will apply and his annual leave balance will be reduced by 2 days i.e. 2 days in the leave year 1<sup>st</sup> July 2015 to 30<sup>th</sup> June 2015.

Alternatively, Joe can select Option 2, which is a cash deduction from salary equivalent to the net value of 2 annual days leave. This amounts to a deduction of  $\leq$ 11.24 per month. Deductions will commence on 1<sup>st</sup> October 2015 and will cease on 30<sup>th</sup> September 2016.

Alternatively, Joe can select Option 3, which is a cash deduction from salary equivalent to the net value of one-quarter of the most recent increment and therefore deductions will amount to  $\leq 10.49$  per month. Deductions will commence on 1<sup>st</sup> October 2015 and will cease on 30<sup>th</sup> September 2016.

# **Example 4** – Will reach the maximum point of scale in 2016. Jane is a Research Fellow and is current on point 2 of the scale. Jane's increment date is 1<sup>st</sup> July annually.

Jane's previous increment was applied post the HRA on  $1^{st}$  July 2013 bringing her to point 2 of the scale (a 4 point scale). The next increment (point 3) due on  $1^{st}$  July 2014 will be delayed by 3 months and will now be applied on  $1^{st}$  October 2014. The next increment is therefore due on  $1^{st}$  October 2015, however as Jane's salary is between €35,000 and €65,000, a second increment freeze of 3 months will apply and therefore Jane will not move to point 4 (the maximum point) of the scale until  $1^{st}$  January 2016. As Jane will not reach the maximum point of the scale until 2016, no further measures will apply.

### **Example 5** – Salary below $\notin$ 35,000 Tom is a Research Assistant currently on the 5<sup>th</sup> point of the scale. Tom's increment date is 1<sup>st</sup> September annually.

Tom's last increment was applied post the HRA on  $1^{st}$  September 2013 when he moved from the  $4^{th}$  to the  $5^{th}$  point of the scale. Tom's next increment (point 6) is due on  $1^{st}$  September 2014, however as Tom has received his first increment post the HRA this will be delayed by three months and will now be applied on  $1^{st}$  December 2014. Thereafter Tom's next increment (point 7) will be applied on  $1^{st}$  December 2015. As the effect of this increment will not increase Tom's salary above €35,000, the next increment due will be applied on  $1^{st}$  December 2016.

#### Example 6 – Salary below €35,000 but moves above €35,000

# Tina is a Senior Executive Assistant on point 5 ( $\in$ 34,387) of the Senior Executive Assistant (Scale B) salary scale. Tina's increment date is 1<sup>st</sup> October annually.

Tina's last increment was applied post the HRA on  $1^{st}$  October 2013 when she moved from the  $4^{th}$  to the  $5^{th}$  point (€34,387) of the scale. Tina's next increment (point 6) is due on  $1^{st}$  October 2014, however as Tina has received her first increment post the HRA this will be delayed by three months and will now be applied on  $1^{st}$  January 2015. At this point Tina will be on point 6 of the scale and her salary (€35,300) will exceed €35,000. Tina's next increment will be delayed by three months and Tina will now be applied on  $1^{st}$  January 2016, however as her salary now exceeds €35,000, this increment will be delayed by three months and Tina will not move to point 7 of the scale until  $1^{st}$  April 2016.

### Example 7A – Promotion

Mark is currently on the maximum point of the Admin V Salary Scale (Scale B) and has not received an increment post the HRA. Mark has selected Option 3 which is to pay deductions of  $\notin 20.08$  per month, being the net value of 38% of half the most recent increment. Deductions commenced on 1<sup>st</sup> May 2014. On 1<sup>st</sup> September 2014 Mark applies for and is successful in obtaining an Admin III appointment.

On appointment on  $1^{st}$  September 2014, Mark is aligned to the next closest point on the Admin III salary scale (point 3,  $\in$ 51,485) and the increment date is  $1^{st}$  September annually. Deductions of  $\notin$ 20.08 per month will cease immediately on appointment as Mark is no longer on the maximum point of the scale. On  $1^{st}$  September 2015 Mark's next increment (to point 5 of the scale) will be awarded as Mark had not received an increment post the implementation of the HRA.

#### Example 7B – Promotion

Maura is currently a Senior Executive Assistant on the 8<sup>th</sup> point of the SEA Scale. Maura's increment date is 1<sup>st</sup> October annually. On 1<sup>st</sup> May 2015, Maura applies for and is successful in obtaining an Admin V appointment.

On appointment on 1<sup>st</sup> May 2015, Maura is aligned to the next closest point on the Admin V salary scale, point 1 and her increment date is maintained at 1<sup>st</sup> October annually. Maura's next increment is due on 1<sup>st</sup> October 2014, however she has received an increment post the implementation of the HRA (on 1<sup>st</sup> October 2013). As Maura is not on the maximum point of the scale her increment will be delayed by three months and will now be applied on 1<sup>st</sup> January 2015 when she will move to point 2 of the Admin V salary scale. Maura's next increment will be delayed by three months and therefore Maura will not move to point 3 of the Admin V salary scale until 1<sup>st</sup> April 2016.

## *Example 8 – Salary between €35,000 and €65,000* Pat is currently a lecturer on the 8<sup>th</sup> point (€44,753) of the Lecturer Below the Bar Salary Scale (2011 Scale). Pat's increment date is 1<sup>st</sup> October annually.

Pat's last increment was applied post the HRA on  $1^{st}$  October 2013 when he moved from the  $7^{th}$  to the  $8^{th}$  point (€44,753) of the scale. Pat's next increment (point 9) is due on  $1^{st}$  October 2014, however as Pat has received his first increment post the HRA this will be delayed by three months and will now be applied on  $1^{st}$  January 2015. Pat's next increment will be due on  $1^{st}$  January 2016, however as his salary exceeds €35,000, this increment will also be delayed by three months and Pat will not move to point 10 of the scale until  $1^{st}$  April 2016.

#### Example 9 – Salary below €65,000 but moves above €65,000

Joan is currently a lecturer on the maximum point of the Lecturer Below the Bar Salary Scale (Scale B). Joan applied for and was successful in progression across the merit bar effective 1<sup>st</sup> October 2013. She is current on the 1<sup>st</sup> point of Lecturer Above the Bar (Scale B).

As Joan did not receive an increment post the HRA she will be due an increment on  $1^{st}$ October 2014 when she will move to point 2 of the scale (€65,000). As the effect of the increment will be to bring Joan to a point on the scale above €65,000 up to two further increment freezes of six months duration will apply. Joan's next increment will be due on  $1^{st}$ October 2015 and will be delayed by six months, therefore Joan will move to point 3 of the scale on  $1^{st}$  April 2016. Joan's next increment will be due on  $1^{st}$  April 2017 and will be applied as normal as the increment due date is after  $30^{th}$  June 2016.

#### Example 10 – Salary above €65,000

# Jim is currently a Senior Lecturer on the 2<sup>nd</sup> point (€67,046) of the Senior Lecturer Salary Scale (Scale B). Jim's increment date is 1<sup>st</sup> August annually.

Jim's last increment was applied post the HRA on  $1^{st}$  August 2013 when he moved from the  $1^{st}$  to the  $2^{nd}$  point of the scale. Jim's next increment (point 3) is due on  $1^{st}$  August 2014, however as Jim has received his first increment post the HRA this will be delayed by six months and will now be applied on  $1^{st}$  February 2015. Jim's next increment will be due on  $1^{st}$  January 2016, however as his salary exceeds €65,000, this increment will also be delayed by six months and Jim will not move to point 4 of the scale until  $1^{st}$  July 2016.

# *Example 10 – Salary above €100,000 (first point on scale less than €100,000)* Triona is currently a Professor (Scale 2) on the 4<sup>th</sup> point (€101,989) of the Professor (Scale 2) Scale B Salary Scale. Triona's increment date is 1<sup>st</sup> October annually.

Triona's last increment was applied post the HRA on  $1^{st}$  October 2013 when she moved from the  $3^{rd}$  to the  $4^{th}$  point of the scale. Triona's next increment (point 5) is due on  $1^{st}$  October 2014. Triona's current salary exceeds €100,000 but as the first point of the scale is less than €100,000 and as Triona has received her first increment post the HRA this will be delayed by six months and will now be applied on  $1^{st}$  April 2015. Triona's next increment (point 6) will be due on  $1^{st}$  April 2016, however as her salary on point 5 of the scale exceeds €65,000 this increment will also be delayed by six months and Triona will not move to point 6 of the scale until  $1^{st}$  October 2016.

## *Example 11 – Salary above €100,000 (and first point on scale exceeds €100,000)* Dora is currently on point 2 (€112,445) of the Senior Admin II (Scale B) salary scale. Dora's increment date is 1<sup>st</sup> January annually.

As Dora's salary exceeds €100,000 and the first point of Dora's scale also exceeds €100,000, Dora will not receive any increments up to 30<sup>th</sup> June 2016. Thereafter Dora's next increment will be applied on 1<sup>st</sup> January 2017.

Note: the examples outlined above are not exhaustive and it is anticipated that other situations may arise over the course of the implementation of the HRA. In the event of such a situation arising implementation of increment freezes and/or a reduction in annual leave entitlement or otherwise will be in accordance with the provisions of the HRA.