Reviewer Checklist -During the Review

	I stated the purpose of the meeting at the start of the discussion.
	I introduced the format the meeting was going to take.
	I allowed the reviewee present his/her self-review.
	I facilitated the reviewee in contributing to the meeting.
	In situations of underperformance: I have addressed these in light of improvement and
	not in a disciplinary manner.
	I have given appreciation where due for the reviewee's contribution to the department/
	area/ centre.
	I have identified whether there were any obstacles in the way of the reviewee achieving
	the objectives they set for the previous year.
	I have discussed with the reviewee why certain objectives (if any) were not met.
	I have ensured that objectives being set for the coming year are specific, measurable,
	agreed, realistic in the context of the university/department/area/centre, and time framed.
	I have facilitated the reviewee in outlining action going forward to meet the objectives
	they have agreed for the coming year.
	I have discussed development needs with the reviewee.
	I have maintained a friendly open atmosphere throughout the meeting.
	I allowed time for any questions the reviewee may have had.
	I have answered any question the reviewee had to the best of my knowledge.
	In conjunction with the reviewee, I have completed the 'Agreed Record of Review
Notes:	